Approved For Release 2009/09/25 : CIA-RDP87M00539R002403940033-1

EK

EXECUTIVE SECRETARIAT
ROUTING SLIP

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI		X (Cover Ltr)		
2	DDCI		X	"	
3	EXDIR		X	"	
4	D/ICS				
5	DDI	X			
6	DDA				
7	DDO				
8	DDS&T				
9	Chm/NIC				
10	GC				
11	IG				
12	Compt				
13	D/Pers				
14	D/OLL				
15	D/PAO				
16	SA/IA				
17	AO/DCI				
18	C/IPD/OIS				
19	NIO				
20					
21					
22					
	SUSPENSE		Date		

Remarks

To 5: Please respond directly, as appropriate.

STAT

Executive Secretary

16 Jan 85

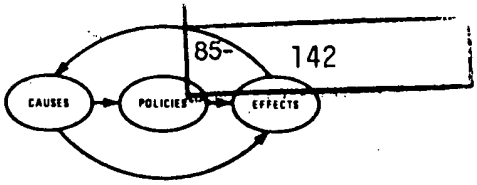
Date

3637 (10-81)

Approved For Release 2009/09/25 : CIA-RDP87M00539R002403940033-1

Approved For Release 2009/09/25 : CIA-RDP87M00539R002403940033-1

Executive Registry
85- 142



POLICY STUDIES ORGANIZATION

to promote the application of political and social science to important policy problems

University of Illinois at Urbana-Champaign
361 Lincoln Hall, 702 S. Wright Street
Urbana, Illinois 61801-3696
(217) 359-8541

January 4, 1985

Mr. William J. Casey
Director of Central Intelligence
Central Intelligence Agency
Washington, DC 20505

Dear Mr. Casey:

I shall greatly appreciate your forwarding the enclosed paper on "Policy/Goal Percentaging Analysis: A Decision-Aiding Program" to whoever in your agency is most involved in developing methods of systematic decision-making and/or program evaluation.

The paper describes a floppy disk program that can process a set of (1) goals or criteria to be achieved, (2) alternative policies, programs, or decisions for achieving the goals, and (3) relations between goals and alternatives for choosing the best alternative or combination for maximizing benefits minus costs. Interest has already been expressed in the program by people in such federal agencies as Agriculture, Air Force, Army, Defense, Education, Energy, Health/Human Services, Housing/Urban Development, Interior, Transportation, and Treasury.

The program can perform a variety of useful decision-making analyses such as (1) choosing, ranking, or allocating to alternative categories, (2) working with goals that have a common measurement unit or that are multidimensional, (3) doing what-if variations on the goals, alternatives, and relations, (4) doing a threshold or convergence analysis to indicate the scores on the goals, alternatives, or relations that will make a difference in the winning alternative or how resources are allocated, (5) adjusting results for minimums, maximums, and other constraints, and (6) comparing optimum choices with actual choices in order to reduce the gap between the actual and the optimum.

If you or people in your agency would like to try the program, please inform me, and I shall send you a free copy along with the preliminary manual for using it. All we ask in return for now is that you tell us about your experiences so we can use those experiences to improve the program for general use and for more specific uses relevant to government agencies like yours.

I look forward to the possibility of receiving a favorable reaction from you or from whomever you consider to be appropriate within your agency. We are especially interested in discussing how the program can be varied to fit the specific needs of different units within your agency. Thank you for your help. Best wishes for our shared interest in improving the effectiveness and efficiency of government decision-making.

Sincerely,

Stuart Nagel

Stuart S. Nagel, Professor

SN/sl

DCI EXEC REG

President Dean Mann, *UC-Santa Barbara;* **Vice-President** Helen Ingram, *Arizona;* **Secretary-Treasurer** Stuart Nagel, *Illinois.*
At-Large Council Members Mel Dubnick, *Kansas;* Judson James, *HUD;* Susan MacManus, *Houston;* Dale Marshall, *UC-Davis;* Trudi Miller, *NSF;* Guy Peters, *Pittsburgh;* Frances Piven, *C.U.N.Y.;* Janet Weiss, *Michigan.*
Ex-Officio Council Members James Anderson, *Houston;* Kenneth Dolbeare, *Massachusetts;* Thomas Dye, *Florida State;* Dorothy James, *American;* Charles Jones, *Virginia;* Robert Lane, *Yale;* Theodore Lowi, *Cornell;* Duncan MacRae, Jr., *North Carolina;* Carol Weiss, *Harvard;* Aaron Wildavsky, *UC-Berkeley.*
Publications Mel Dubnick, *Kansas;* Stuart Nagel, *Illinois;* Dennis Palumbo, *Arizona State;* Glenn Parker, *Florida State.*

L-305

Approved For Release 2009/09/25 : CIA-RDP87M00539R002403940033-1